5/21/2004 DRAFT DOCUMENT

Attachment B: MATRIX

Phase II:

Kids Come First

Safe Kids in Healthy Families



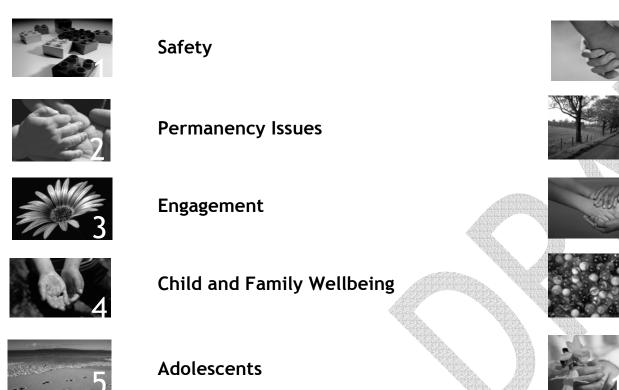


Phase II:

Kids Come First

Safe Kids in Healthy Families







Summary of Major Reforms

The following is a highlight of the major areas for reform that are addressed in the Comprehensive Reform Plan Matrix:

Safety	 Earlier face-to- face contact with children Clearer role definitions for CPS 75-day investigation and assessment model Family-Team Decision Meetings (FTDM) within 3 days of placement Early engagement of families, fathers, relatives and Tribes Strengthened approach to child neglect, chronicity and repeat maltreatment Collaboration with service providers to maximize service alignment with new CPS model Coordinated interagency response to domestic violence Strengthen and improve Child Protection Teams
2 Permanency	 Earlier engagement of families, fathers, relatives and Tribes in reasonable efforts and reunification New CWS service model with an in-home CWS service track Collaboration with service providers to maximize service alignment with new CWS model Additional strategies to reduce multiple placements and re-entries into care Early foster parent/family connections and engagement Post guardianship and adoption support services Increased child specific recruitment IV-E waiver to address disproportionality
3 Engagement	 Comprehensive searches for relatives, fathers, tribal connections Stronger emphasis on family involvement in decision making 30-day face-to-face contact with children, families and caregivers Improved assessment and case planning Parent mentoring program utilizing specially trained foster parents to mentor birth parents

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Child and Family Well-Being	 New initiatives to improve educational outcomes Parent Aid Program to increase visitations, facilitate access to services and improve parenting skills Increased expectations and training for foster parent involvement with families Integration of Pre-Passport (formerly Kidscreen) and the Passport programs
Adolescents	 Maintain children in care until age 21 Changes in Independent Living Services to better prepare and support youth through transition to independence Increased focus on achieving permanence for adolescents and children of color Integrated re-designed adolescent service model Establishment of youth advisory committee and youth conferences
6 Kinship Care	 Comprehensive search for and early engagement of kin Training stipends for kinship care providers Improved access to services for kinship caregivers Post guardianship support and information and resources centers
Resource Family Recruitment and Retention	 New foster care recruitment and support program through RFP, with emphasis on recruitment of minority resources New after-hours crisis support line for caregivers Increased caregiver participation in all staffings and decision-making forums Conflict resolution system to resolve issues Development of Tribal licensing processes Regional resource management plans, with emphasis on minority and school-based foster family recruitment Increased child specific recruitment Annual assessment and development plans for foster parents Cross-training initiatives to improve foster parent/social worker relationships
8 Consultation and Collaboration	 Improved processes for maintaining government to government relationships with Tribes New model for CA/contract provider collaboration Collaboration with the Court system to implement reforms to improve permanence/safety outcomes Collaborate with contract providers to implement research-based models of service

Array of Services

- Develop new model for children's mental heath services
- Improved CA client access to DASA services
- Improved contract management

Quality Assurance

- Increased training for staff, foster parents and contracted providers Quality assurance model for ICWA compliance

- Increased IT capacity to support and inform practice
 Improved contract management and monitoring though performance based contracts



The Child and Family Services Review and Comprehensive Reform Plan



The federal Child and Family Services Review (CFSR) onsite review was conducted in Washington in November 2003. Following the review, the Department of Health and Human Services (DHHS) completed a report which included assessment of the child welfare system in 45 areas. The report outlined areas of strength, and areas for continued improvement. Each state is required to develop a Program Improvement Plan (PIP) in response to the federal review which addresses each area out of compliance. Washington's Comprehensive Reform Plan includes items that are required to be addressed for purposes of the PIP, in addition to other areas for reform necessary to maintain a comprehensive child welfare system. The following page lists each of the 45 outcomes and systemic areas that were reviewed during the CFSR. Each item that is marked as "applicable" is a required element to be addressed in the PIP.

The matrix has been developed based on the 10-point plan. Each of the required PIP items has been identified throughout the plan in the right hand column. In addition, items that are being completed as a part of the Comprehensive Reform Plan are marked as "reform" items. These items are not required PIP elements. Items that are subject to 2005 budget requests are indicated throughout the matrix.

CFSR Results Summary of Outcomes and Systemics

Item 1 Timeliness of investigations Item 2 Repeat maltreatment Children are safely maintained in their homes when possible and appropriate	Safety Outcome 1	Children are first and foremost protected from abuse and neglect	Applio Yes	cable No
Safety Outcome 2 Children are safely maintained in their homes when possible and appropriate	Item 1	Timeliness of investigations		
Item 3 Services to prevent removal Item 4 Risk of harm	Item 2	Repeat maltreatment		
Item 4 Risk of ham	Safety Outcome 2	Children are safely maintained in their homes when possible and appropriate		
Permanency Outcome 1	Item 3	Services to prevent removal		
Item 5 Foster care re-entry Stability of foster care placements Permanency goal for child Permanency Gutcome 2 Permanency Outcome 2 Permanency Outcome 2 Permanency Outcome 2 Permanency Gutcome 1 Permanency Gutcome 2 Permanency Gutcome 3 Permanency Gutcome 1 Permanency Gutcome 2 Permanency Gutcome 3 Permanency Gutcome 2 Permanency Gutcome 2 Permanency Gutcome 2 Permanency Gutcome 2 Permanency Gutcome 3 Permanency Gutcome 3 Permanency Gutcome 3 Permanency Gutcome Gutco	Item 4	Risk of harm		
Item 6 Item 7 Permanency goal for child	Permanency Outcome 1			
Permanency Outcome 2 The continuity of family relationships and connections is preserved Item 11 Item 12 Proximity of placement Placement with siblings	Item 5			
Permanency Outcome 2 The continuity of family relationships and connections is preserved Item 11 Item 12 Proximity of placement Placement with siblings	Item 6			
Permanency Outcome 2 The continuity of family relationships and connections is preserved Item 11 Item 12 Proximity of placement Placement with siblings	Item 7			
Permanency Outcome 2 The continuity of family relationships and connections is preserved Item 11 Item 12 Proximity of placement Placement with siblings	Item 8	Reunification, guardianship and placement with relatives		
Permanency Outcome 2 The continuity of family relationships and connections is preserved Item 11 Item 12 Proximity of placement Placement with siblings				
Item 11	Item 10	Other planned living arrangement		
Item 12 Placement with siblings Visiting with parents and siblings in foster care Item 13 Item 14 Item 14 Preserving connections Relative placement Item 15 Relative placement Relationship of child in care with parents Well-Being Outcome 1 Families have enhanced capacity to provide for children's needs Item 17 Needs/services of child, parents, and foster parents Child/family involvement in case planning Item 19 Worker visits with child Item 20 Worker visits with parents Well-Being Outcome 2 Children receive services to meet their educational needs Item 21 Educational needs of child Well-Being Outcome 3 Children receive services to meet their physical and mental health needs Item 22 Physical health of child	Permanency Outcome 2			
Item 13	Item 11			
Item 16 Relationship of child in care with parents	Item 12	Placement with siblings		
Item 16 Relationship of child in care with parents	Item 13	Visiting with parents and siblings in foster care		
Item 16 Relationship of child in care with parents	Item 14	Preserving connections		
Item 16 Relationship of child in care with parents	Item 15	Relative placement		
Item 17 Needs/services of child, parents, and foster parents	Item 16	Relationship of child in care with parents		
Item 18	Well-Being Outcome 1			
Well-Being Outcome 2 Item 21 Educational needs of child Well-Being Outcome 3 Children receive services to meet their educational needs Children receive services to meet their physical and mental health needs Item 22 Physical health of child				
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Item 21 Educational needs of child Well-Being Outcome 3 Children receive services to meet their physical and mental health needs Item 22 Physical health of child	Item 20	Worker visits with parents		
Well-Being Outcome 3 Children receive services to meet their physical and mental health needs Item 22 Physical health of child	Well-Being Outcome 2	Children receive services to meet their educational needs		
Item 22 Physical health of child	Item 21	Educational needs of child		
	Well-Being Outcome 3			
Item 23 Mental health of child	Item 22	Physical health of child		
	Item 23	Mental health of child		

IV Statewide Information System		Applio Yes	cable No
Item 24	System can identify the status demographic characteristics, locations and goals of children in foster care		
V Case Review System			
Item 25 Item 26	Process for developing a case plan and for joint case planning with parents Process for 6-month case reviews		
Item 27	Process for 12-month permanency hearings Process for seeking TPR in accordance with AFSA		
Item 29	Process for notifying caregivers of reviews and hearings and for opportunity for them to be heard		
VI Quality Assurance System			
Item 30	Standards to ensure quality services and ensure children's safety and health		
Item 31	Identifiable QA system that evaluates the quality of services and improvements		
VII Training			
Item 32	Provision of initial staff training		
Item 33	Provision of ongoing staff training that addresses the necessary skills and knowledge		
Item 34	Provision of training for caregivers and adoptive parents that addresses the necessary skills and knowledge		
VIII Service Array			
Item 35	Availability of array of critical services		
Item 36	Accessibility of services across all jurisdictions		
Item 37			
IX Agency Responsiveness to the Comm			
Item 38	Engages in ongoing consultation with critical stakeholders in developing the CFSP		
Item 39	Develops annual progress reports in consultation with stakeholders		
Item 40	Coordinates services with other Federal programs		
X Foster and Adoptive Parent Licensing			
Item 41	Standards for foster family and child care institutions		
Item 42	Standards are applied equally to all foster family and child care institutions		
Item 43	Conducts necessary criminal background checks		
Item 44	Diligent recruitment of foster and adoptive families that reflect children's racial and ethnic diversity		
Item 45	Uses cross-jurisdictional resources to find placements		